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Resilient nations.*

# **CLEARING FOR RESULTS PHASE III**

## **Mine Action for Human Development**

### **Quarter 3 Report (July to September 2017)**

<b>Project ID:</b>	00096246
<b>Project Duration:</b>	01 <sup>st</sup> March 2016 to 31 <sup>st</sup> December 2019
<b>2017 Project Budget:</b>	US\$ 3,223,087
<b>Implementing Partner:</b>	Cambodian Mine Action and Victim Assistance Authority
<b>Country Programme Outcome:</b>	Contribution of the national mine action programme to the human development of poor communities
<b>Strategic Plan Output:</b>	National and sub-national systems and institutions enabled to achieve structural transformation of productive capacities that are sustainable and

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## ACRONYMS

CMAA	Cambodian Mine Action and Victim Assistance Authority
CMAC	Cambodian Mine Action Centre
CMAS	Cambodian Mine Action Standard
DFAT	Department of Foreign Affairs and Trade (Australia)
ERW	Explosive Remnants of War
IMSMA	Information Management System for Mine Action
MAPU	Mine Action Planning Unit
NMAS	National Mine Action Strategy
NPA/DFID project	Norwegian Peoples Aid/Department for International Development (UK) project
PMS	Performance Monitoring System
QMT	Quality Management Team
SDC	Swiss Agency for Development and Cooperation
UNDP	United Nations Development Programme

## **I. EXECUTIVE SUMMARY**

Following the consultation workshop in May 2017, substantive revisions were made on the draft strategy. This is currently being translated into Khmer and is expected to be approved by the NMAS steering committee at the end of October 2017 and submitted to the Office of the Council of Ministers in early November 2017.

The development of the national mine action Performance Monitoring System (PMS) is on track with key outputs and outcomes of mine action defined by the task force established for this purpose. A technical reference group will be convened to agree on the scope of the PMS and the draft PMS monitoring matrix.

Under clearance, 274 households consisting of 1,078 girls, boys, women and men in Battambang and Banteay Meanchey directly benefited through the release of 2.1 km<sup>2</sup> of land. Another 2.9 km<sup>2</sup> of land was released through the Land Reclamation Non-Technical Survey component of the project. Also, 330 new minefields were assessed as part of the baseline survey. At the end of the reporting period, the project has achieved 4.6 km<sup>2</sup>(53%) of the 2017 clearance target (8.8 km<sup>2</sup>), and 4.7 km<sup>2</sup>(72%) of the 2017 land release target (6.6 km<sup>2</sup>).

The project continued to provide assistance to CMAA and supported the work of the database, public information and quality management, including the development of the Cambodian Mine Action Standards (CMAS) on quality management. The project also continued to support CMAA in implementing the various recommendations coming from the various mine action sector and project reviews conducted in 2016 as well as providing support to the newly established ASEAN Regional Mine Action Centre.

The project remains on track to deliver the expected 2017 outputs.

## II. CONTEXT

United Nations Development Programme (UNDP) and the Cambodian Mine Action and Victim Assistance Authority (CMAA), with funding from Australia's Department of Foreign Affairs and Trade (DFAT) and the Swiss Agency for Development and Cooperation (SDC), signed an agreement to implement the project, Clearing for Result III: Mine Action for Human Development (CfRIII: MAFHD) in 2015 and late 2016 respectively. CMAA is the main implementing agency of the Project with UNDP providing technical and advisory support as well as oversight on project implementation.

The Project seeks to support the Government in the development of holistic approaches that could help maximize mine action results on human development: (1) ensuring mine action policies and strategic frameworks are aligned to national and sub-national sectoral policies and planning strategies; (2) developing a CMAA mine action programme performance monitoring system that would deliver quality evidence on sustainable development outcome/impact; and (3) a minimum of 27 square kilometres of the total mine/explosive remnants of war (ERW) contaminated areas located in the most affected and poorest provinces as impact free.

In addition, specific activities for 2017 include: establishing the mine action performance monitoring system; finalizing the national mine action strategy; securing funding for the Project from the Royal Government of Cambodia; begin implementing the recommendations from the project assessments, project CFRII final evaluation and mine action sector reviews conducted in 2016; exploring collaborative opportunities with the ASEAN Regional Mine Action Centre (ARMAC) Executive Director (when appointed); and prepared the Term Reference for conducting a mid-term review of the Project.

This report covers activities of the Project between 01 July to 30 September 2017:

## III. IMPLEMENTATION PROGRESS

### A. Progress towards project key deliverables/sub-outputs

<b>Key Deliverable 1: Mine action policies and strategic frameworks are aligned to national and sub-national sectoral policies and planning strategies</b>			
<b>Output Indicators</b>	<b>Baseline (2015)</b>	<b>Target (2017)</b>	<b>Current Status</b>
National Mine Action Strategy (NMAS) for 2018-2025 that will align Cambodia to the Maputo +15 declaration is developed	NMAS 2010-2019	NMAS 2018-2025 is developed and launched	<b>On schedule:</b> The final draft NMAS 2018-2025 will be submitted to Council of Minister by early November 2017, and it is expected to be approved by the RGC at the end of the year.

<sup>1</sup> Colour legend used: **Red** – no progress/significantly behind schedule; **Yellow** – potential for delays; **Green** – on schedule; **Blue** - completed

## National mine action strategy 2018– 2025

To date, the draft NMAS has been updated to include eight goals and 27 objectives, with the issue of mines, cluster munitions and ERW addressed separately. An exit strategy including how to define the sustainable national capacity to address ERW problem after 2025 is now clearly defined.

The translation of the draft strategy to Khmer has started. It is expected that the final versions (in Khmer and English) will be endorsed by the NMAS Steering Committee by the end of October 2017 and submitted to the Office of the Council of Minister for their review by early November 2017.

<b>Key Deliverable 2: A CMAA mine action programme performance monitoring system exists that delivers quality evidence on sustainable development outcome/impact</b>			
<b>Output Indicators</b>	<b>Baseline (2015)</b>	<b>Target (2017)</b>	<b>Current Status</b>
Mine action sector performance monitoring system (PMS) that links human development and mine action in place	No national mine action sector performance monitoring system in place	PMS developed	<b>On schedule</b> – Final report of the PMS development was developed and approved.  Final PMS Monitoring Matrix (with key mine action outputs and outcomes) is expected to complete by December 2017.

## National mine action performance monitoring system

Following the recruitment of the international consultant, Mr. Robert Edward Paterson and the UNDP M&E Specialist, Mr. Sron Samrithea, and the appointment of the CMAA focal person, in the PMS development, Mr. Mr. Vong Vanny, Director of the CMAA Socio-Economic and Planning Department, the PMS development team began its task from early July to mid-August 2017.

Also during the period, the team met with various donors and operators to discuss the need for the system and to understand their practices of data collection and information needs and utilization. The team visited mine action planning units (MAPU) and provincial planning departments in Preah Vihear, Bantey Meanchey, Pailin and Battambang provinces to understand their tasks and practices in planning and prioritization of mine action, and data collection after clearance. The team also met with local development organisations to see if there is any collaboration between mine action organisations and such organisations.

In early September 2017, CMAA created the PMS task force, led by H.E. Prak Sopheap, CMAA Deputy Secretary General responsible for the Socio-Economic, Planning and Database unit, to begin the development of the PMS. An action plan was created which outlined key activities and milestones, the scope and defined key outputs and outcomes of mine action. A very preliminary PMS monitoring matrix has been drafted for an internal review.

A technical reference group will be convened in November to ensure that the PMS will be able to support the sector as needed.

<b>Key Deliverable 3: A minimum of 27 km<sup>2</sup> of the total mine/ERW contaminated areas located in the most affected and poorest provinces are impact-free</b>			
<b>Output Indicators</b>	<b>Baseline (Feb 2016)</b>	<b>Target (2017)</b>	<b>Current Status</b>
A baseline impact assessment (BIA) of Priority mine-ERW-impacted areas and villages in the target provinces conducted	0	BIA in the target provinces conducted	A recommendation to remove this output was approved by the project board in August 2017.
Area (km <sup>2</sup> ) of land cleared from mines annually through local planning process used for human Development	10.1 km <sup>2</sup>	15.48 km <sup>2</sup> (clearance: 8.82 km <sup>2</sup> ; LRNTS: 6.66 km <sup>2</sup> )	<b>On schedule</b> 9.46 km <sup>2</sup> (61%) has been achieved.

Contract mine action services to clear a minimum of 27 km<sup>2</sup> in areas located among the most affected and poorest provinces from the impact of Mines/ERW by the CMAA.

**Table 1: Land release targets and outputs (as of September 2017)**

<b>Clearance component</b>	<b>2016 contract</b>	<b>2017 contract</b>	<b>2018 contract</b>	<b>2019 contract</b>	<b>TOTAL</b>
Target (km <sup>2</sup> )	8.25	8.82	8.12	5.65	30.84
Actual (km <sup>2</sup> )	10.11	4.69	-	-	14.80
Percentage	<b>123%</b>	<b>53%</b>	<b>0%</b>	<b>0%</b>	<b>48%</b>
<b>LRNTS+BLS component</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>TOTAL</b>
Target (km <sup>2</sup> )	-	6.66	6.67	6.67	20
Actual (km <sup>2</sup> )	-	4.77	-	-	4.77
Percentage	-	<b>72%</b>	<b>0%</b>	<b>0%</b>	<b>24%</b>
<b>Consolidated figures</b>					
Target (km <sup>2</sup> )	8.25	15.48	14.79	12.32	50.84
Actual (km <sup>2</sup> )	10.11	9.46	-	-	19.57
Percentage	<b>123%</b>	<b>61%</b>	<b>0%</b>	<b>0%</b>	<b>38%</b>

During the reporting period, 2.1 km<sup>2</sup> of mine/ERW affected land in Battambang and Banteay Meanchey were released through clearance for productive use.

Land released through clearance during the reporting period directly benefited 274 households and 1,078 girls, boys, women and men living in these areas. During clearance operations, 376 anti-personnel mines, two anti-tank mines and 491 items of ERW were found and destroyed. Table 2 presents a breakdown of the beneficiaries.

**Table 2: CfR III land release beneficiaries (July to Sep 2017)**

Type of Land Use	Area (km <sup>2</sup> )	Number of Beneficiaries			
		Number of Households	Number of People	Number of Women	Number of PwD
Agriculture and Housing	2.1	45	195	95	0
Infrastructure		229	883	427	11
<b>Total</b>	<b>2.1</b>	<b>274</b>	<b>1,078</b>	<b>522</b>	<b>11</b>

The 2017 Pailin tender has been re- advertised. A pre-bid meeting was held in September for potential bidders to raise issues/concerns they may have. The bidding will close in October and it is aimed to award the contract by December 2017.

### Land Reclamation Non-Technical Survey and Baseline Survey (LRNTS-BLS)

The Cambodia Mine Action Center (CMAC) was contracted to deliver the land reclamation non-technical survey and baseline survey (LRNTS+BLS) component of the project. CMAC operations led to an area of 2.9 km<sup>2</sup> released and the discovery of 330 new minefields.

**Table 3: Areas released through LRNTS-BLS (July to September 2017)**

Total	Total		
	Polygon	km <sup>2</sup>	Released
BLS polygons visited	1,489	121	
BLS polygons fully released	66	1.9	1.9
BLS polygons partly released	26	2.7	1
BLS polygons not released	1,397	116	
<b>New BLS polygons discovered</b>	<b>330</b>	<b>51</b>	
<b>Total land released from April to September 2017 (km<sup>2</sup>)</b>			<b>4.8</b>
<b>Target (km<sup>2</sup>)</b>			<b>6.66</b>
<b>Percentage (delivery against target)</b>			<b>72%</b>

### B. Other project outputs

#### ❖ Support to the development of CMAS on quality management

The project worked with the Norwegian People's Aid/DFID capacity building project and delivered training on quality management in mine action. The training aimed to strengthen the quality of quality management work in the field and to ensure that technical findings are rated appropriately and consistently. As a result, a guide on rating non-conformity was produced for use by the quality management teams.

#### ❖ Implementation of 2016 project Assessments, project Evaluation and the Mine Action Sector review

The project supported Mine sector reviews, the CFRII final review and the assessments and studies in 2016. Implementation of the recommendations made outlined below:



**a. Gender mainstreaming in mine action plan**

With on-going technical support from UNDP project staff, the CMAA Gender Working Group has finalized the draft of GMAP 2018-2022, and its Monitoring and Evaluation Framework. These materials will be put for future review and discussion at the next working group meeting in December 2017 before they are placed for a final endorsement of the CMAA’s management.

**b. CfR II final evaluation**

The Project is continuing to review/implement the various findings and recommendations. An update on these are seen in Annex 1 of the report.

**c. Mine Action Sector review and environmental and social impact assessment**

The Project continued to support CMAA in developing an action plan of environmental mainstreaming into mine action, and in drafting of the CMAS on environmental impact mitigation of mine/ERW clearance.

**❖ Monitoring**

The project continued to support the monitoring missions conducted by CMAA to ensure that work delivered was of quality.

**a. Quality Management of demining activities**

The project continues to support the work of CMAA quality management teams. The teams reported the following:

**Table 4: Quality Assurance Inspections from July to September 2017**

Location	Number of QA Inspections	Non-Compliance			Suspended operation
		Minor (%)	Major (%)	Critical (%)	
CfR/III Sites	20	15%	5%	0%	0%
Sector	292	16%	1%	0%	0%

The major non-compliances found include: documentation (absence of clearance requests in minefield); lack of UXO signage in the ERW field; inappropriate technique used in vegetation clearance; incorrect boundary marking; and inappropriate marking of identified mine spots. The QMT reported these issues to operator who were immediately able to rectify these non-compliance reports.

#### ❖ **Support to the CMAA Database**

The project continued to support the CMAA database unit to ensure the accurate and complete recording of mine clearance data in the Information Management System for Mine Action (IMSMA).

During the reporting period, 517 baseline survey records, 186 land release records, 1,129 explosive ordnance disposal records, five accident records and five victim records were entered in IMSMA.

#### ❖ **Communications**

With technical support from the project team, the public relations department of CMAA uploaded 15 stories, two press releases and two advertisements on the CMAA website. Twenty posts on Facebook were also made.

#### ❖ **Capacity Development**

UNDP/CFRILL team in collaboration with NPA/DFID project has provided capacity building support to CMAA in development of the new Cambodia Mine Action Standard on Quality Management. The UNDP team also conducted 3 workshops on Logical Model of Mine Action and PMS Monitoring Framework (Matrix) to CMAA/PMS Task Force.

These capacity building efforts have enhanced the CMAA capacity to deliver the three key project deliverables, and have strengthened working relationship and communication between the UNDP team, NPA/DFID project and CMAA team.

## **IV. PROGRESS TOWARDS COUNTRY PROGRAMME (CPAP) OUTPUT**

The relevant CPAP Output is as follows:

**Country Programme Output 1.5:** Institutional measures are in place to strengthen the contribution of the national mine action programme to the human development of poor communities.

**CPD Indicator 1.5.1:** The extent to which mechanisms measure and facilitate the development impact of mine action.

All three key deliverables are directed to strengthen CMAA management of the mine action sector especially in terms of human development in areas impacted by the presence of mines and ERW. Technical and advisory support provided by the Project contributes to CMAA better managing the sector as evidenced by CMAA taking the lead in the NMAS process, CMAA representing Cambodia in various fora with presentations well received and CMAA managing the successful delivery of clearance projects, among others.

Key deliverables	Contribution to Output 1.5
Key Deliverable 1: Mine action policies and strategic frameworks are aligned to national and sub-national sectorial policies and planning strategies	Progress towards Country Programme Output 1.5 under indicator 1.5.1 will be assessed at the end of 2017
Key Deliverable 2: A CMAA mine action programme performance monitoring system exists that delivers quality evidence on sustainable development outcome/impact	Progress towards Country Programme Output 1.5 under indicator 1.5.1 will be assessed at the end of 2017
Key Deliverable 3: A minimum of 27 Km <sup>2</sup> of the total mine/ERW contaminated areas located in the most affected and poorest provinces are impact-free	Progress towards Country Programme Output 1.5 under indicator 1.5.1 will be assessed at the end of 2017

## V. PROJECT IMPLEMENTATION: Risks/Issues and Challenges

Risks and Issues are being monitored and mitigation measures are updated. Current project risks are seen in Annex 2 of this report.

## VI. FINANCIAL STATUS AND UTILIZATION

The following tables in this section show the Project's interim financial status for the period. Please note that this is for information purposes only and is not a certified financial report.

**Table 5: Donor Contribution Overview**

Donor Name	Committed Fund 2016-2019 (G02)	Received Fund			Balance Fund to be received
		2016	2017	Total	
Australian Agency for International Development (00055_AUL)	6,532,977	2,845,928	1,497,006	4,342,934	2,190,043
Swiss Agency for Development and Cooperation (10282_SDC)	3,500,000	840,000	1,053,000	1,893,000	1,607,000
United Nations Development Programme (00012_UNDP)	479,355	99,355	280,000	479,355	(0)
<b>Total</b>	<b>10,512,332</b>	<b>3,885,283</b>	<b>3,223,087</b>	<b>6,715,289</b>	<b>3,797,043</b>

**Table 6: Fund Disbursement vs Fund Receipt**

Donor Name	Received Fund (G02)	Disbursed Fund			Balance	Delivery Rate (%)
		2016	2017 (Q1+Q2+Q3)	Total		
Australian Agency for International Development (00055_AUL)	4,342,934	2,185,781	849,372	3,035,154	1,307,780	70%
Swiss Agency for Development and Cooperation (10282_SDC)	1,893,000	-	674,910	674,910	1,218,090	36%
United Nations Development Programme (00012_UNDP)	479,355	199,355	181,401	380,756	98,599	79%
<b>Total</b>	<b>6,715,289</b>	<b>2,385,136</b>	<b>1,705,685</b>	<b>4,090,821</b>	<b>2,624,469</b>	<b>61%</b>

**TABLE 7: FUND DISBURSEMENT VS FUND ALLOCATION 2017**

Donor Name	Allocated Fund 2017 (G02)	Disbursed Fund			Balance	Delivery Rate (%)
		2017 (Q1+Q2)	2017 (Q3)	Total (Q1+Q2+Q3)		
Australian Agency for International Development (00055_AUL)	1,402,064	226,776	622,597	849,373	552,691	61%
Swiss Agency for Development and Cooperation (10282_SDC)	1,541,022	767,542	(92,632)	674,910	866,112	44%
United Nations Development Programme (00012_UNDP)	280,000	9,341	172,060	181,401	98,599	65%
<b>Total</b>	<b>3,223,087</b>	<b>1,003,659</b>	<b>702,025</b>	<b>1,705,685</b>	<b>1,517,402</b>	<b>53%</b>

**TABLE 8: DISBURSEMENT BY ACTIVITY AND KEY DELIVERABLE FROM JULY TO SEPTEMBER 2017**

Activity Description	Approved Budget 2017 (G02)	Quarter 3 Disbursement	Delivery Rate (%)
<b>Activity 1:</b> Develop a National Mine Action Strategy for 2017-2025 that will align Cambodia to the Maputo + 15 declaration	50,797	6,793	13%
<b>Key Delivery 1:</b>	<b>50,797</b>	<b>6,793</b>	<b>13%</b>
<b>Activity 2:</b> Establish a CMAA mine action programme performance monitoring system that links human development and mine action	112,549	44,228	39%
<b>Activity 3:</b> ToT for collection & reporting the new set of indications for the mine action sector	21,600	-	0%
<b>Activity 4:</b> Strengthen the CMAA's International and National Participation in relevant for a	46,440	(166)	0%
<b>Key Delivery 2:</b>	<b>180,589</b>	<b>44,062</b>	<b>24%</b>

<b>Activity 5:</b> Implementation of the Capacity Development Plan	209,967	32,356	15%
<b>Activity 6:</b> Contract mine action services clear a minimum of 27 km <sup>2</sup> in areas located among the most affected and poorest provinces from the impact of mines/ERW by the CMAA. Project Management Support	2,120,586	505,212	24%
<b>Activity 7:</b> General Operation Support to project implementation	661,147	113,602	19%
<b>Key Delivery 3:</b>	<b>2,991,701</b>	<b>651,170</b>	<b>22%</b>
<b>TOTAL AWARD</b>	<b>3,223,087</b>	<b>702,025</b>	<b>22%</b>

**TABLE 9: DISBURSEMENT BY ACTIVITY AND KEY DELIVERABLE FROM JANUARY TO SEPTEMBER 2017**

Activity Description	Approved Budget 2017 (G02)	Disbursement (Q1+Q2)	Disbursement (Q3)	Total Disbursement Q1+Q2+Q3	Balance	Delivery Rate (%)
<b>Activity 1:</b> Develop a National Mine Action Strategy for 2017-2025 that will align Cambodia to the Maputo + 15 declaration	50,797	1,538	6,793	8,331	42,466	16%
<b>Key Delivery 1:</b>	<b>50,797</b>	<b>1,538</b>	<b>6,793</b>	<b>8,331</b>	<b>42,466</b>	<b>16%</b>
<b>Activity 2:</b> Establish a CMAA mine action programme performance monitoring system that links human development and mine action	112,549	27,259	44,229	71,487	41,062	64%
<b>Activity 3:</b> ToT for collection & reporting the new set of indications for the mine action sector	21,600	-	-	-	21,600	0%
<b>Activity 4:</b> Strengthen the CMAA's International and National Participation in relevant fora	46,440	16,935	(166)	16,769	29,671	36%

<b>Key Delivery 2:</b>	<b>180,589</b>	<b>44,194</b>	<b>44,062</b>	<b>88,256</b>	<b>92,333</b>	<b>49%</b>
<b>Activity 5:</b> Implementation of the Capacity Development Plan	209,967	106,898	32,356	139,254	70,713	66%
<b>Activity 6:</b> Contract mine action services clear a minimum of 27 km2 in areas located among the most affected and poorest provinces from the impact of mines/ERW by the CMAA. Project Management Support	2,120,586	596,478	505,212	1,101,690	1,018,896	52%
<b>Activity 7:</b> General Operation Support to project implementation	661,147	254,551	113,602	368,153	292,994	56%
<b>Key Delivery 3:</b>	<b>2,991,701</b>	<b>957,927</b>	<b>651,170</b>	<b>1,609,097</b>	<b>1,382,604</b>	<b>54%</b>
<b>TOTAL AWARD</b>	<b>3,223,087</b>	<b>1,003,659</b>	<b>702,025</b>	<b>1,705,684</b>	<b>1,517,402</b>	<b>53%</b>

## Annex 1. CfR II Final Evaluation – action plan on recommendations

\* Status: (Not Initiated, Initiated, Completed, and No Longer Applicable)

Recommendations	Management Response	Key Action(s)	Responsible Parties	Time Frame	Status*	Comments (updated in July 2017)
<b>16 recommendations for UNDP</b>						
1. Consider funding further non-technical survey through CMAA in the new project.	<b>Agreed</b>	Under CFRIII, UNDP will encourage CMAA to allocate budget to implement LRNTS+BLS every year in 2017	UNDP	Dec 2017	Completed	An operator was contracted to implement this project in target provinces
2. Contract a technically competent third party operator to verify recent re-survey work.	<b>Agreed</b>	Identify and contract qualified third party to conduct the assessment of existing land release procedures and new mined area identification, and provide possible recommendations; This in close consultation with CMAA and UNDP teams.	UNDP and CMAA	Dec 2017	Initiated	Following discussions, CMAA took the responsibility of re-verification. R&M of the CMAA conducted a verification field trip in October 2017.  The report from CMAA remains pending submission to UNDP.
3. Review the structural and institutional position of the MAPUs within the system of Cambodian national governance of mine action coordination, and the degree to which this affects their effectiveness. Formulate a plan to address any gaps identified in MAPU performance in planning and prioritisation, including (as	<b>Partially Agreed</b>	Under CFRIII, UNDP project team in collaboration with program team will discuss with CMAA the best approach to strengthen partnership with MAPU, including possible review of the MAPU role and utilized processes to increase efficiency of planning and prioritisation support to the project and the sector overall	UNDP and CMAA	Dec 2018	Initiated	Ongoing discussions with CMAA and MAPU.  A workshop led by CMAA, participated by MAPUs and operators with support from UNDP and DFID/NPA was held in October 2017 to identify areas to be improved to make planning and prioritization more



Recommendations	Management Response	Key Action(s)	Responsible Parties	Time Frame	Status*	Comments (updated in July 2017)
required) a capacity development plan.						effective. Individual and group feedbacks received.  Workshop on planning and prioritization conducted in October 2017.
4.Ensure more effective independent monitoring, not just of the technical quality of land release, but also of the more general management of the multi-stakeholder process of land release at sub-national level, in particular paying close attention to the bottom-up elements of prioritization, planning and task allocation to operators.	<b>Agreed</b>	Under CFRIII, UNDP project team will review clearance tasks proposed by MAPU for inclusion in RFP to ensure high priority tasks requested by communities are included.  The UNDP project team will furthermore encourage CMAA to task SEPD with the regular monitoring of MAPU planning process to ensure high priority tasks selected for sector clearance work plans.	UNDP	2017	Completed	Clearance tasks included in RFP were reviewed by SEPD staff and project team.
5.Use the data sets generated from this evaluation's field work, the household study and if possible other outcomes studies, including both studies from 2013 referred to in this report, as the basis for further longitudinal studies on the impact of mines and mine action.	<b>Agreed</b>	Under CFRIII, UNDP project team will take into consideration existing datasets in order to insure effectiveness and capitalize previous efforts when developing a performance monitoring system that links human development and mine action. And also when establishing the baseline impact assessment.	UNDP	Dec 2018	Initiated	Weighing system using existing datasets used to select priority villages targeted for clearance in 2018 developed. This will factor in into the performance monitoring system and as part of the national mine action strategy.

Recommendations	Management Response	Key Action(s)	Responsible Parties	Time Frame	Status*	Comments (updated in July 2017)
						Formal system to be included in the planning and prioritisation system.
6. Fund and undertake an impact survey at the start of the next phase of UNDP support to the CMAA to develop an evidence base for prioritization and planning, and to strengthen the capacity of MAPUs.	<b>Agreed</b>	Under CFRIII, UNDP project team will conduct an impact survey to identify priority villages/communes to target clearance from 2017 to 2019	UNDP	Dec 2017	Completed	Priority villages in the target provinces identified for 2018 clearance.
7. Develop a new national strategic plan that seeks not only to deliver APMBT obligations, but that also maximizes the impact of annual mine action work undertaken in the short term is needed.	<b>Agreed</b>	Under CFRIII, UNDP will help CMAA to develop a new NMAS 2107-2025 that aims to release all known mined areas by 2025 and targeting the most impacted communities first	UNDP	Dec 2017	Initiated	With support from UNDP and DFID/NPA, the CMAA is finalizing the NMAS and it is being translated in Khmer for submission to the Office of the Council of Ministers for scrutiny in Nov 2017.
8. Review with CMAA both its internal capacity (functionality) AND its intra-institutional level (political) challenges in fulfilling its role; develop and implement a programme of UNDP support during the future project that addresses these findings in a coherent way that also compliments the advice and support received by other stakeholders providing support to CMAA	<b>Partly agreed</b> (here are recommendations quoted from the sector review report: <i>"The review does not recommend modifying the existing management and coordination structure of the sector as it would be considered as counterproductive while the programme is reaching its final stage at the 2025 horizon. The legal inconsistency between the CMAA Royal Decree (2000)</i>	Under CFRIII, UNDP project team will encourage CMAA to seek legal advice and address legal inconsistency between the CMAA Royal Decree (2000) and the Law Against Landmines (1999).	UNDP	Dec 2017	Initiated	For discussion with CMAA.  Discussions held with Norwegian People's Aid (NPA), funded by UK DFID. NPA also supports capacity development within CMAA. Discussions held on complementing the work of the two organisations and avoiding overlap.  Initial discussions with CMAA have led to an

Recommendations	Management Response	Key Action(s)	Responsible Parties	Time Frame	Status*	Comments (updated in July 2017)
	<i>and the Law against landmines (1999) should be resolved to avoid further distraction from non-essential issues.”)</i>					understanding that this is not the time to resolve the inconsistencies.
<p>9. Plan for a residual and reactive response capacity (perhaps centred on the police EOD units that are already in receipt of RGC funding). [Rephrased by team to simplify unclear formulation from consultant: <i>When the known mines areas are fully cleared, we enter into residual clearance stage. Therefore, the RGC needs to plan and designate in advance the responsible party in charge of dealing with residual ERW's and remaining mines to be removed.</i>]</p> <p>10. Develop a resource mobilization plan to support the new national plan to deliver a revised CMAS, as recommended above.</p>	<b>Agreed</b>	Under CFRIII, UNDP project team will help CMAA to develop a new NMAS 2017-2025 that considers national capacity to address residual contamination and that contains resource mobilization plan	UNDP	Dec 2017	Initiated	Residual capacity assessment and development is already part of the NMAS 2018-2025. UNDP working with the Geneva International Centre for Humanitarian Demining through their Management of Residual ERW (MORE) project.

## Annex 2. Project risk and Issue logs

Risk/Event	Risk Category	Risk Rating	Impact	Probability	Impact	Risk Management / Mitigation
				(1 - 5)	(1 - 5)	
Delays in the identification of priority villages for 2017 procurement	Operational	Low	Delays in the delivery of 2017 clearance projects	3	2	CfRIII working with CMAA and MAPU through government structures to identify villages
Major non-conformities in contractor standard operating procedures and in Cambodian Mine Action Standards lead to accidents	Operational	Moderate	Loss of confidence by donors in CMAA QMT procedures	3	3	Continuing monitoring by QMTs and recommendations to contractors to increase internal QM and refresher training
CMAA restructuring impacts on CfRIII team	Operational	Moderate	Staff movement may impact the project delivery and the project's capacity development work.	3	3	Advocacy with CMAA leadership on a moratorium in reshuffling CMAA project staff until the end of CfRIII
Shortfall in CfRIII budget	Operational	Moderate	Shortfall will decrease funds allocated to support various operations within CMAA	3	3	Advocacy with CMAA leadership to secure government cost sharing
Delay in finalising the National Mine Action Strategy	Political	High	Loss of donor confidence and/or delays in the processes needed for the extension request under Article 5 of the APMBC	4	5	Advocacy with CMAA leadership
Issues with CMAA procurement processes	Operational	High	Project output on clearance will be impacted and donor lose confidence.	2	5	Continuing advocacy with CMAA on procurement standards and principles to maintain donor confidence
Government cost sharing is not secured	Political	Moderate	Project outputs outside of Key Deliverable 3 will be impacted	3	5	CMAA, UNDP and donors continue to advocate with RGC for cost sharing contributions to CfRIII

Issue ID	Date raised	Status	Issue description (including the cause)	Impact analysis	Priority	Response recommendation	Decision	Issue Actionee	Response outcome	Closure date	Comment/updates
2017001	14 Mar	Open	Consolidated responses made by international mine action operators, GICHD and UNDP not received and incorporated into the NMAS	NMAS addresses general issues and will not be a "strong" commitment by the RGC on mine action	High	UNDP team to continue working on incorporating NMAS		MA Specialist			Ongoing, NMAS draft in progress
2017002	21 Mar	Closed	Input for UNDP Communications Team not accepted as per their template/ideas	Comms not updated with information on project	Medium	Coordination with Comms Team	Comms will work with Project Team	MA Specialist	Input provided on a regular basis	Mar 17	

Issue ID	Date raised	Status	Issue description (including the cause)	Impact analysis	Priority	Response recommendation	Decision	Issue Actionee	Response outcome	Closure date	Comment/updates
2017003	29 Mar	Closed	NMAS workshop co-sponsored with US Embassy may lead to non-acceptance by RGC.	Key deliverable on NMAS delayed	High	Coordination with country office and CMAA		MA Specialist	Coordination led to RGC sponsoring event	May 17	
2017004	06 Apr	Closed	UNDP communication with CMAA on number of QMT supported due to policy as well as funding available	UNDP as a partner of CMAA impacted	Medium	Coordination with CMAA senior management		MA Specialist	QMT reduced as per project board decision	Jun 17	
2017005	07 Apr	Open	DFAT Partner Performance Assessment for 2017 on UNDP shows a rating of "4" or adequate	Donor/s lose/s confidence in UNDP	High	Coordination with CMAA senior management		MA Specialist			
2017006	20 Apr	Closed	NMAS workshop postponed due to political reasons and impacting on US-Cambodia relationship - UNDP being drawn in.	UNDP as a partner of CMAA impacted	High	Coordination with country office and CMAA		MA Specialist	Coordination led to RGC sponsoring event	May 17	
2017007	26 Apr	Closed	New date for postponed NMAS workshop not agreed on by major stakeholders	KD delayed	High	Coordination with country office and CMAA		MA Specialist	Coordination led to RGC sponsoring event	May 17	
2017008	01 May	Closed	Delays in procurement process of the Pailin clearance contract due to slow approval within CMAA structure.	Project delivery delayed	High	Work with CMAA to resolve this issue			Pailin contract cancelled	07 Jul	
2017009	03 May	Closed	ARMAC interim ED not receiving support as required	Support to ARMAC under CfRIII delayed	Medium			MA Specialist	ARMAC secured building by 10 Jul, pending funds	10 Jul	
2017010	05 May	Open	Implementation of management responses to CfRII Final evaluation delayed	Donor/s lose/s confidence in UNDP	Medium	Coordination with CMAA senior management		CfRIII team	Management responses ongoing		
2017011	09 May	Closed	No UN global MRE app available other than UNMAS mine/ERW. New innovative ideas needed for Cambodian context.	Donor/s lose/s confidence in UNDP	Medium	Coordination with CMAA senior management		CfRIII team	Concept note developed and submitted to donors for approval.	Aug 17	
2017012	15 May	Closed	SDC and DFAT made aware of HALO statement on 30 per cent of land released does not have any AP mine contamination.	Donor/s lose/s confidence in UNDP	High	Analysis of minefields cleared included in reports		CfRIII team		10 Jul	
2017013	16 May	Closed	Delays in NMAS development due to inability of GP1 - Operations unable to meet/resolve identified issues.	Key deliverable on NMAS delayed	High	Work with CMAA to manage the issue		CfRIII team	CMAA took lead in consolidating comments.	Aug 17	

Issue ID	Date raised	Status	Issue description (including the cause)	Impact analysis	Priority	Response recommendation	Decision	Issue Actionee	Response outcome	Closure date	Comment/updates
2017014	16 May	Open	Removal of RGC commitment to provide domestic resources to NMAS leads to decrease in donor interest/commitment to support the NMAS	Decrease in donor confidence/support to mine action	High	Coordination with CMAA senior management		MA Specialist	Donor coordination group meeting to discuss ways to encourage RGC		
2017015	16 May	Closed	Identification of venue for donors to coordinate efforts - donor coordination group (outside of TWG-MA)	Increased awareness by donors of ongoing issues and ways to support mine action	High	Coordination with country office		MA Specialist	Donor coordination meeting called - donors agreed on need for regular coordination	Aug 17	
2017016	17 May	Open	Number of square meters released under LRNTS+BLS component is lower than projected as new information collected confirms SHA size.	Key deliverable on land released is lower than expected.	High	Work with CMAA and Contractor to manage the issue.		CfRIII team			
2017017	17 May	Closed	Office space for PMS team within CMAA premises	PMS team unable to work at CMAA	Low	Coordination with CMAA		CfRIII team	Space for PMS team allocated	18 May	
2017018	17 May	Closed	Minutes of the December 2016 Project Board Meeting not yet signed by VP1	Audit finding	Low	Coordination with CMAA senior management		CfRIII team	Minutes signed with annotation.	Jun 17	
2017019	12 Jun	Closed	CMAA actions to resolve Pailin tender issues	Key deliverable delayed and CMAA as a credible partner questioned	High	Coordination with country office and CMAA		MA Specialist	HALO withdrew bid	03 Jul	
2017020	20 Jun	Closed	PMS consultant too early - NMAS and national ME consultant not ready	Key deliverable on PMS delayed	Medium	Coordination with country office		MA Specialist	ME consultant recruited	03 Jul	
2017021	29 Jun	Closed	Briefing on actions taken to resolve Pailin tender	Donors aware of issues surrounding Pailin tender	High	Coordination with country office and CMAA		MA Specialist	Pailin project list updated, border areas not-included.	09 Aug	
2017022	30 Jun	Closed	HALO receives call from CMAA to withdraw	Key deliverable delayed and CMAA as a credible partner questioned	High	Coordination with country office and CMAA		MA Specialist	HALO withdrew bid	03 Jul	MA Sector facing challenges in leadership which may impact on donor confidence
2017023	14 Jul	Open	CMAA letter to UNDP Resident Representative	UNDP partnership with CMAA impacted	Low	Coordination with country office		MA Specialist	Dialogue with VP1	Aug 17	

Issue ID	Date raised	Status	Issue description (including the cause)	Impact analysis	Priority	Response recommendation	Decision	Issue Actionee	Response outcome	Closure date	Comment/updates
2017024	08 Aug	Closed	PMS taskforce leadership declined by selected CMAA DSG	PMS delivery delayed	Medium	Coordination with CMAA SG		MA Specialist	Task force leadership accepted	Aug 17	
2017025	09 Aug	Closed	Pailin mienfield visit	No clearance conducted in border areas	Medium	Coordination with MAPU		CfRIII team	No priority village identified in the border zone.	Aug 17	
2017026	10 Aug	Closed	Support to ARMAC hindered with death of appointed Executive Director	Support to ARMAC under CfRIII delayed	Low	Coordination with ARMAC/Secretariat		MA Specialist	New executive director appointed. Continue working with ARMAC interim director	Oct 17	
2017027	14 Aug	Closed	Consultant recommendation on baseline impact assessment	ProDoc impacted, resources saved	High	Coordination with Project Board		MA Specialist	Recommendation accepted during mid-year project board meeting.	Aug 17	
2017028	14 Aug	Closed	CMAA SG request for support to MAPU	Support to MAPUs - cooperation increased	Low	Funding allocated to MAPUs		MA Specialist	No funding to MAPUs agreed on by donors, UNDP to seek funds from savings, cover with TRAC	18 Aug	
2017029	16 Aug	Closed	TRAC allocation to CfRIII	Shortfall decreased	High	260K TRAC allocation to CfRIII		MA Specialist	ACD-P agreement	18 Aug	
2017030	18 Aug	Closed	CMAA participation to project board meeting - limit numbers	Donors disappointed - seen as lack of efficiency in terms of CMAA	Medium				Numbers limited	Aug 17	
2017031	28 Sep	Closed	DFAT Partner Performance Assessment for 2017 management response letter may impact on political standing and support received from CfRIII project director	Delays in project implementation	High	UNDP/DFAT to send letters in support of CfRIII project director		MA Specialist	UNDP/DFAT letters released	Oct 17	